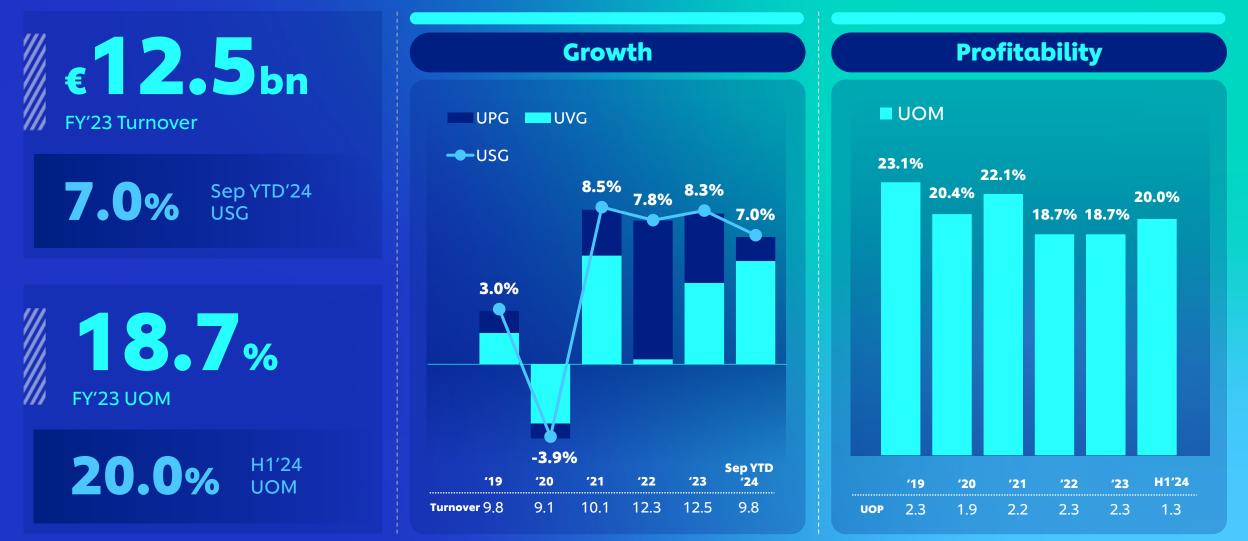
BEAUTY & WELLBEING

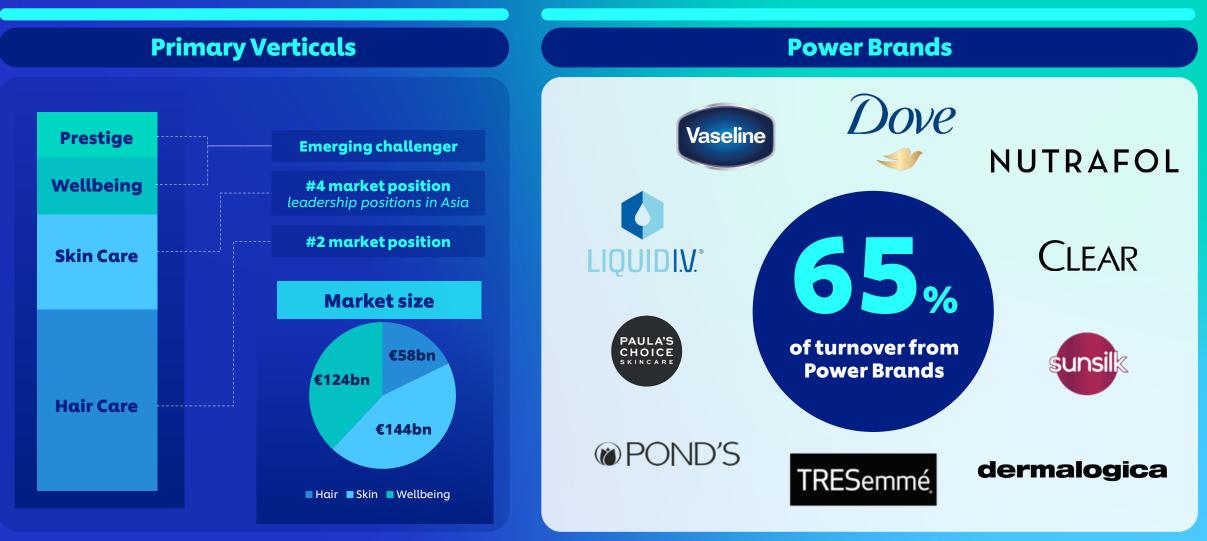




Beauty & Wellbeing at a glance

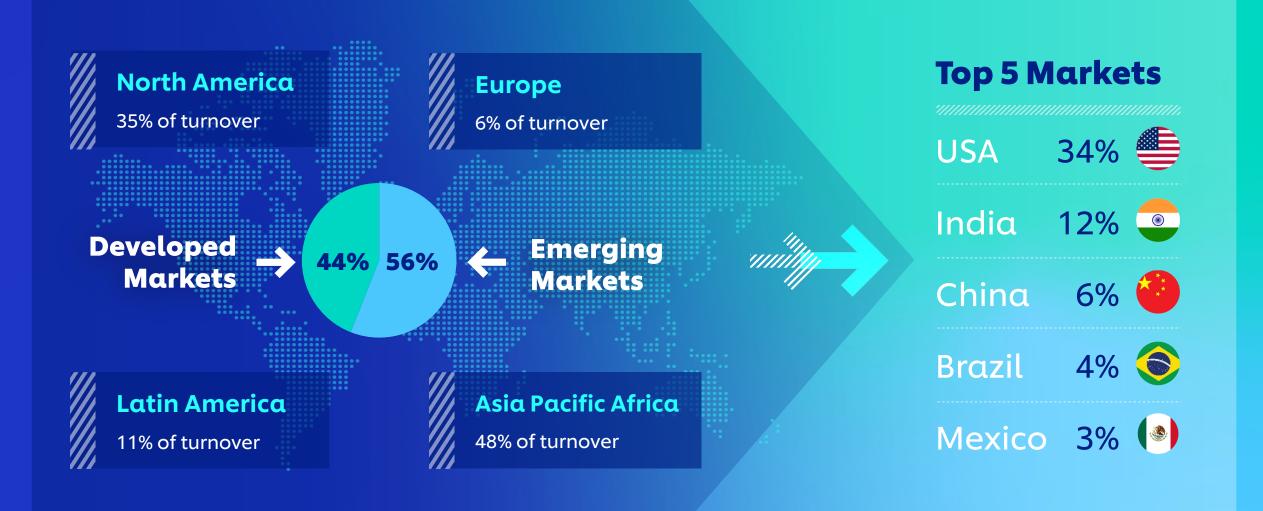


Beauty & Wellbeing overview





Key geographies and markets





Beauty & Wellbeing Financials

	Turnover (€bn)	USG %	UVG %	UPG %	UOP (€bn)	UOM %
2019	9.8	3.0%	1.7%	1.2%	2.3	23.1%
2020	9.1	(3.9)%	(3.2)%	(0.8)%	1.9	20.4%
2021	10.1	8.5%	5.9%	2.5%	2.2	22.1%
2022	12.3	7.8%	0.3%	7.5%	2.3	18.7%
2023	12.5	8.3%	4.4%	3.8%	2.3	18.7%
4-year CAGR	6.2%	4.6%	1.8%	2.8%	0.7%	

